

Financial Year 2025 at a glance

| € in billion | 2024 | 2025 |
|---|------|------|
| Business Development | | |
| EBITDA margin in percent | 16.4 | 15.9 |
| Boost Investments | 1.8 | 1.5 |
| Consolidated Balance Sheet | | |
| Equity | 15.6 | 15.3 |
| Equity ratio in percent | 47 | 48 |
| Total assets | 33.0 | 31.3 |
| Economic debt | 2.1 | 2.1 |
| Leverage Factor | 2.0 | 2.0 |
| € in million | | |
| Dividends to Bertelsmann shareholders | 220 | 220 |
| Distribution on profit participation certificates | 44 | 44 |
| Employee profit sharing | 63 | 50 |

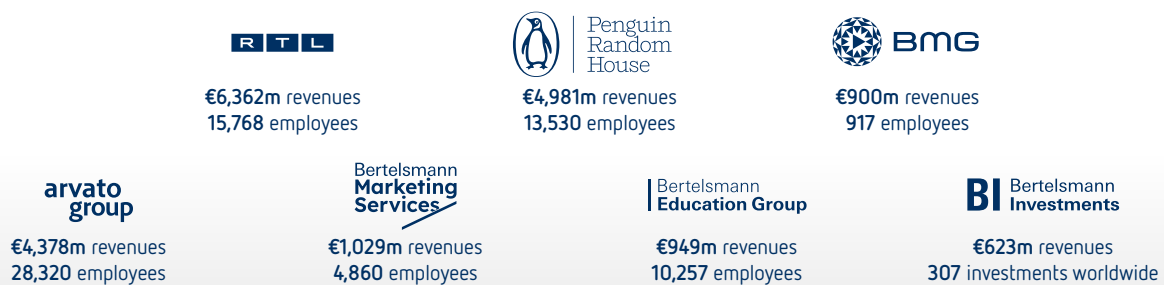
Bertelsmann international



The main key figures



Facts of the business units



Financial Year 2025

"2025 was a solid financial year for us. In a challenging environment, our broad business and geographic footprint once again proved its worth. Group profit exceeded €1 billion for the 11th consecutive year. Our investment activity remains strong, with economic investments totaling more than €2 billion."

Thomas Rabe
Chairman and Chief Executive Officer of Bertelsmann

Outlook 2026

"Considering macroeconomic expectations, Bertelsmann expects overall stable revenues and earnings for the 2026 financial year. We expect growth in revenues and earnings for our continuing operations."

Rolf Hellermann
Chief Financial Officer of Bertelsmann